

February 16, 2022

To the Finance Committee, Board of Directors,  
and Management  
Michigan Humane

We have audited the financial statements of Michigan Humane (the "Organization") as of and for the year ended September 30, 2021 and have issued our report thereon dated February 16, 2022. Professional standards require that we provide you with the following information related to our audit.

### **Our Responsibility Under U.S. Generally Accepted Auditing Standards**

As stated in our engagement letter dated October 8, 2021, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities. Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement.

As part of our audit, we considered the internal control of the Organization. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

### **Planned Scope and Timing of the Audit**

We performed the audit according to the planned scope and timing previously communicated to you in our email about planning matters on November 12, 2021.

### **Significant Audit Findings**

#### ***Qualitative Aspects of Accounting Practices***

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Organization are described in Note 2 to the financial statements.

As also described in Note 2 to the financial statements, the Organization changed accounting policies related to Accounting Standards Update No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. As noted, the Organization used the full retrospective application method to adopt Accounting Standards Codification (ASC) 606 related to revenue recognition for contracts with customers. ASC 606 changes revenue recognition to a principles approach that recognizes revenue as goods or services are transferred in an amount expected to be received for providing those goods or services.

We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus.

We noted no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

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Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were the collectibility of capital campaign pledges receivable, the valuation of receivables related to trusts and bequests, and the estimate of the Employee Retention Credit receivable.

Management's estimate of the collectibility of capital campaign pledges receivable is based on an assessment of the individual pledges, knowledge of the donors, and past collection history.

Management's estimate of the receivables related to trusts and bequests is based on information available related to the fair value of underlying assets and the Organization's share of interest in the trusts and bequests. The estimated receivable is discounted based on the timing of expected payout of the trusts and bequests.

Management's estimate of the Employee Retention Credit receivable has been calculated based on interpretation and analysis of current rules and guidance.

We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements was the disclosure of the COVID-19 pandemic in Note 17 to the financial statements. Accounting guidance requires disclosure of the nature of the event and an estimate of its financial impact or a statement that such an estimate cannot be made.

#### ***Difficulties Encountered in Performing the Audit***

We encountered no significant difficulties in performing and completing our audit.

#### ***Disagreements with Management***

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We report that no such disagreements arose during the course of our audit.

#### ***Corrected and Uncorrected Misstatements***

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. We did not detect any misstatements as a result of audit procedures.

#### ***Significant Findings or Issues***

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting the Organization, and business plans and strategies that may affect the risks of material misstatement, with management each year prior to our retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship, and our responses were not a condition of our retention.

#### ***Management Representations***

We have requested certain representations from management that are included in the management representation letter dated February 16, 2022.

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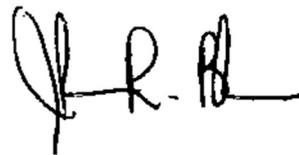
***Management Consultations with Other Independent Accountants***

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a second opinion on certain situations. If a consultation involves application of an accounting principle to the Organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

This information is intended solely for the use of the finance committee, the board of directors, and management of the Organization and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

**Plante & Moran, PLLC**

A handwritten signature in black ink, appearing to read 'J.R. Bebes', with a horizontal line extending to the right.

John R. Bebes, CPA, CGMA